

Executive Summary

Caledonia Senior Living and Memory Care (Caledonia) has developed one of the most robust COVID-19 testing programs in the field of aging services and after 13 weeks has meaningful data around testing results. This testing regimen, combined with proactive, thoughtful and consistent safety measures, underpins Caledonia's impeccable record of safety and plan of reopening.

Opportunity

Caledonia seeks to collaborate with an academic partner to establish a standard of improved efficacy for COVID-19 RT PCR (PCR) testing in all congregate living communities. This partner will study and develop best practices for a proactive, vigorous model of regular PCR testing, utilizing the small Caledonia campus as a beta site.

Caledonia has de-identified data from the last 3 months of weekly testing of everyone who lives and works in the community. Caledonia seeks to continue weekly testing with an academic partner/laboratory to run tests on 150-170 PCR samples every week.

Caledonia believes this is an opportunity to develop and share protocols that will protect resident and staff lives at other senior living campuses as well as be adapted to improve safety in other fields with similar challenges.

Testing

In order to be guided by certainty rather than speculation, beginning May 4, 2020 Caledonia committed to a model of regular and targeted PCR testing for COVID-19. Caledonia's commitment to weekly testing is one of the most proactive and vigorous in the senior living and long-term care field. Using test kits supplied and run by the Illinois Department of Public Health, Caledonia's protocols for testing are as follows:

- All residents and staff are tested weekly.
- If a positive result is returned, immediately implement quarantine protocol and retest. If back-to-back positive results are returned, Caledonia confirms a positive case.
- If a negative result is returned, retest again. If back-to-back negative results are returned following the initial positive, Caledonia believes they have a false positive result (if the subject remains asymptomatic).

About Caledonia Senior Living & Memory Care

- Boutique, 5013C private pay (no Medicare or Medicaid) long-term care community on a 5-acre campus in North Riverside, 7 miles west of downtown Chicago.
- Located in a forest preserve, the campus includes 2 stand-alone buildings:
 - The 100 + year old historic Scottish Home which includes 49 Sheltered Care, 14 Intermediate Care and 22 Skilled Nursing.
 - The award-winning MacLean House, a 3-year-old Memory Care comprised of two Assisted Living households, each with 10 private rooms.
- Excellent record of safety, stable and dedicated staff, supportive Board of Governors and resident families, and has followed a clear plan during lockdown and <u>reopening</u>
- Strong commitment to putting testing at the heart of a proactive regimen a time, test and symptoms based approach.